

Smart Grid

November 2011





- Single operator of electricity service in Mexico.
- Created and owned by the Mexican government
- Vertically integrated
- 34.9 million customers
- 97.6% coverage (100+ million people)
- 187 generating plants
- 52,905 MW of installed capacity
- 22.68% of installed capacity from Independent Power Producers
- 775,000 km of transmission and distribution lines nation-wide
- Substation tranformation capacity of 161,000 MVA
- 60,000 MVA capacity on distribution substations
- 93,000 active personnel



Secretaría de Energía (SENER) is responsible for the development and implementation of energy policy in Mexico.





Organization







Each with approximately 2 million customers





- Areas invest on scattered projects
- Pilots are not alligned to strategic objectives
- Limited business and service perspective
- Weak definition leads to defficient project management
- Lack of indicators and metrics for evaluation
- Missing follow-up for benefits and actual ROI
- Poor communication of results and conclusions
- No structures for replicating success or standarization









- Challenges in definition of Enterprise Architecture
- CIO position has not been instated
- Incomplete Business Intelligence structure
 - Business processes not integrated across organization
 - Operation processes not business-oriented
 - Lack of Information Architecture
 - Multiple sources and low quality of information
 - Thousands of non-integrated legacy systems
 - Low transactionality, heavy data-transformation
 - Governance model and structure not completed
 Low integration of non-standarized infrastructure





Result of U.S. – Mexico bilateral cooperation agreement ullet







Smart Grid Maturity Model Navigation Process ٠



Software Engineering Institute | Carnegie Mellon

- Evaluation of Distribution (Corporate + 3 Divisions) at the time CFE was just in the beginning phase of its Smart Grid journey.
- With regards to individual characteristics of maturity, Mexico was predominantly "in with the majority".





Findings and Aspirations Workshop

	SMR	<u> </u>	<u> </u>	WAM	TECH	CUST	VCI	SE
	Strategy, Management & Regulatory	Organization	Grid Operations	Work & Asset Management	Technology	Customer	Value Chain Integration	Societal & Environmental
5								
4	CFE —	Aspirat	ions in	3 years				
3	3		3					3
2		2		2	2	-2		
1								
0								

July 2010





Smart Grid vision was drafted by identifying initiatives that would impact cost efficiency.







Smart Grid vision, policies and strategies within CFE must align to strategic lines of action defined by CEO.



- Smart Grid vision must be **Customer Centric.**
- Efforts to include **Clean Energy** will be aligned and increased.
- Major investment is being performed on automation and modernizing infrastructure in the **Central Zone** (Mexico City and surrounding area)









 Identify options for technologies, solutions, structures and systems for short, medium and long term projects

na empresa

- 2.- Perform cost-benefit analysis for selected alternatives.
 - 3.- Verify scalability, interoperability, adaptation, convergence and alignment of defined route-maps.
 - 4.- Consolidate all projects into a single, integrated global timeline for Smart Grid deployment within CFE.





Thank you

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